Because the day-to-day operation of a quality improvement project requires the ability of staff to adopt new goals and practices, it is important that the physicians either embrace, or at a minimum do not resist the implementation of catheter-associated urinary tract infection (CAUTI) prevention activities at your site/unit.

- 1. If there are some physicians who are resisting the initiative
  - Educate them on the clinical and economic consequences of continuing the status quo.
    - Clinical consequences are both infectious and non-infectious (see <u>Resources</u>, then click on <u>Overview > Infectious Complications</u> or <u>Overview > Non-infectious Complications</u>)
    - The <u>CAUTI Cost Calculator</u> estimates your hospital's costs due to CAUTI. It can be used to estimate both current costs and projected costs after a hypothetical intervention to reduce catheter use.
  - o Provide data to physicians about Foley use highlighting:
    - how often physicians have a patient with an indwelling urinary catheter and forget about it
    - monthly Foley incidence
    - CAUTI rates
  - Engage medical leadership support by discussing the issue of CAUTI with the chief of staff (or chief medical officer) who in turn can, as needed, have a frank conversation with physician resistors.
  - Involve the physicians as much as possible in the planning, education, and implementation of the project.
  - o Identify and discuss specific reasons why catheter use might be of interest for a given type of physician.
    - For example, a geriatrician might be inclined to support catheter removal given that urinary catheters increase immobility and is a deconditioning risk for their already frail patients.
  - If you are still struggling with CAUTI efforts related to physician engagement, it may be useful to determine the type of people-related issues you may be confronting: active resistance, organizational constipation, and time-serving.
    - For more information related to this click here.
- For more specific suggestions for engaging physicians, see <u>Resources</u>, then click on <u>Engaging Providers > Physician Engagement</u>.
- For existing presentations, fliers, and pocket cards, see <u>Resources</u>, then click on Educational Tools > Presentations or Educational Tools > Fliers and Pocket Cards.

## 4. Further Reading Suggestions

- Dyc NG, Pena ME, Shemes SP, Rey JE, Szpunar SM, Fakih MG. <u>The effect of resident peer-to-peer education on compliance with urinary catheter placement indications in the emergency department</u>. *Postgrad Med J*.2011;87(1034):814-8.
- Kalra R, Kraemer RR. <u>LESS IS MORE Urinary Catheterization—When Good Intentions Go Awry A Teachable Moment</u>. *JAMA Intern Med*. Published Online: August 18, 2014. doi:10.1001/jamainternmed.2014.3806.
- Kennedy EH, Greene MT, Saint S. <u>Estimating hospital costs of catheter-associated urinary tract infection</u>. *J Hosp Med* 2013;9(9):519-522.
- o Saint S, Wiese J, Amory JK, et al. <u>Are physicians aware of which of their patients have indwelling urinary catheters?</u> *Am J Med.* 2000;109:476-80.
- Umscheid CA, Mitchell MD, Doshi JA, Agarwal R, Williams K, Brennan PJ. <u>Estimating</u> the proportion of healthcare-associated infections that are reasonably preventable and the related mortality and costs. *Infect Control Hosp Epidemiol*. 2011;32(2):101-14.
- 5. For an example of one hospital's success at overcoming this barrier, click here.